



# Year in Review 2022

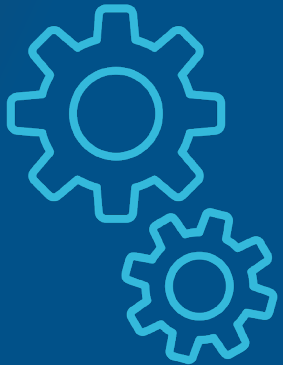
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## CAUL Highlights 2022

- We managed CAUL's finances with prudence and made one off strategic investments to deliver value to Members
- We negotiated six new open access agreements
- Member institutions published nearly 11, 000 articles APC –free under existing Read & Publish agreements, avoiding over \$48 million AUD in APCs
- We implemented dashboards for tracking institutional publishing outputs against CAUL-negotiated Read & Publish agreements
- We produced a range of key tools and guides for use by CAUL Procurement and Membership libraries
- We launched the OER Collective Pilot with 32 participating institutions and awarded \$34,500 in grants
- We delivered successful events including
  - the Learning from Bold Minds in Leadership Series with more than 2,500 attendees for the events series over a 10 month period
  - the Enabling a Modern Curriculum Conference, which welcomed 480+ online conference attendees and 180+ in-person attendees
- We developed a contemporary analytics stack to support benchmarking
- We facilitated opportunities for learning, engagement and networking
- We came together for the first time in three years at the Council Meeting in Sydney in September

## CONZUL Highlights 2022

- Formalisation of CONZUL representation on CAUL Board with CONZUL Chair Sue Roberts in 2022
- Members actively participated and contributed in CAUL activities, committees and project work
- CONZUL's [Mission, Vision and Strategic Priorities 2022-2025](#) was refreshed
- Retirements and restructuring heralded staff changes including the introduction of Māori leadership roles across more CONZUL Members
- Progress in the national OA space with the Universities New Zealand Open Access Steering Group and CONZUL's "State of OA" [Open Access in New Zealand universities: an environmental scan](#) report being instrumental in [UNZ Pan-university OA Statement](#) and [The Future is Open report](#)
- Support of He Kupenga Horopounamu/[New Zealand Libraries Partnership Programme](#) project



## Council, Board, Committees & National Office

- We welcomed 7 new substantive Council Members in 2022 with 7 temporary members involved at various times of the year
- **New members:** Anita Brown, Bill Le Blanc, Sian Woolcock, Danny Kingsley, Kylie Percival, David Groenewegen, Tania Broadley
- **Departing members:** Catherine Clark, Anne Scott, Teresa Chitty
- Prashant Pandey was **elected to the Board** and commenced in October with Sue Roberts appointed in November. Janet Fletcher completed Catherine Clark's unexpired term from March – September 2022
- Mike Wall was nominated as CONZUL's representative on the **Content Procurement Committee** following Sue Roberts' appointment as CONZUL Chair
- The **National Office** farewelled Mark Sutherland and welcomed three new staff: Rani McLennan, Arthur Smith and Jane Angel

## CAUL Board



**Jill Benn**

Chair of CAUL



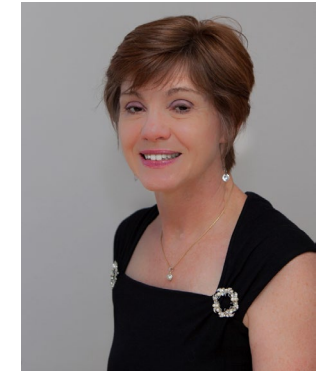
**Carmel O'Sullivan**

Deputy Chair and Chair of  
Finance, Risk & Audit Committee



**Bob Gerrity**

Service Director for Content Procurement and  
Chair of Content Procurement Committee



**Gwenda Thomas**

Program Director, Building  
Sustainable Leadership



**Fiona Salisbury**

Program Director, Enabling a  
Modern Curriculum



**Prashant Pandey**



**Sue Roberts**



**Jane Angel**

Executive Director, CAUL



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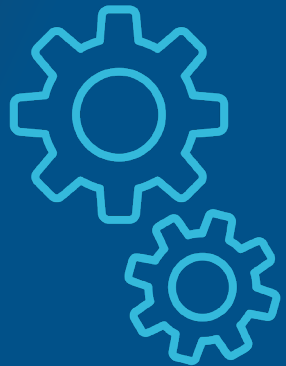
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## National Office



Jane Angel

Executive Director



Angus Cook

Director, Content Procurement



Kate Davis

Director, Strategy & Analytics



Arthur Smith

Associate Director, Content Procurement



Alisha Ashley

Finance & Procurement Officer



Cicy Zheng

Engagement & Administration Officer



Rani McLennan

OER Collective Project Officer



# Content Procurement

In 2022, CAUL Procurement saved the Membership \$1.4m by renewing agreements with an average uplift of 3.5% vs the average of 4.2%\* for non-CAUL agreements. Additional achievements and activities included:

- Negotiating 6 new Open Access agreements for a 2023 commencement with key publishers Elsevier, Taylor and Francis, SAGE, IOP, AIP and IWAP
- Completing over 100 subscription agreements utilising the 2022 Agreement Principles
- Responding to approximately 800 Member enquiries
- Commencement of Associate Director, Content Procurement to manage OA agreements
- Devising article approval processes for 2022 capped agreements for Springer Nature, Wiley and OUP with 9900 articles approved for Open Access eligibility for these agreements
- Commencement of the Licence Review and Law Content Working groups
- Producing key tools for CAUL Procurement and membership libraries with the CAUL Procurement: [Statement on eBook provision](#) and [CAUL Procurement Guidance Statement to Vendors on Privacy and Unauthorised Access Processes](#)
- CAUL Board endorsing strategic investment in tools for greater efficiency – Consortia Manager and Libguides

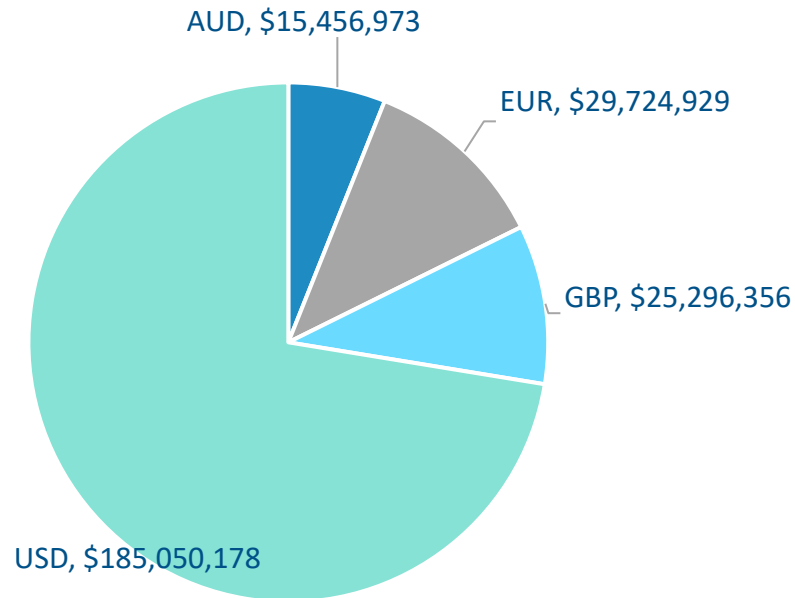
\* Based on information collected via the CAUL Procurement Annual Survey January 2023



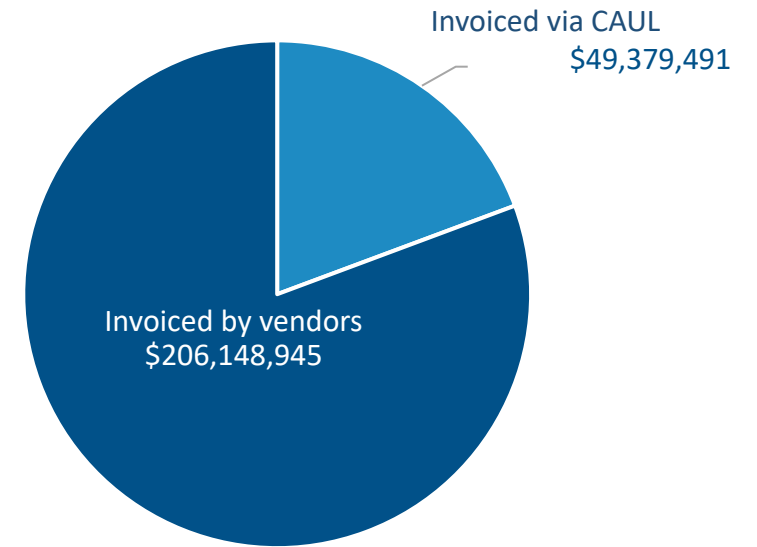
# Content Procurement

Through the CAUL Consortium, we procured half the total value of all content acquired by Member Institutions

Spend for 2022 Subscription Year  
(AUD equivalent - all Consortium Members)



Invoicing for 2022 Subscription Year  
(AUD equivalent - all Consortium Members)



The total spend of \$255,528,435 through the Consortium represents approximately 50% of the total spend on scholarly content by the sector, including direct spend by Member Institutions with vendors and publishers





# Analytics



- Two major projects endorsed by the CAUL Board, funded as one-off strategic investments from CAUL Operations and USD reserve fund:
  - Development of a contemporary analytics stack for CAUL, including:
    - migration of the CAUL statistics dataset from CAVAL servers to CAUL's new environment
    - launch of CAUL's Tableau Online instance in May, providing access to the historical CAUL statistics dataset.
  - Read & Publish reporting dashboards available, reporting on publishing output under all current CAUL-negotiated Read & Publish agreements.
- CAUL National Office facilitated the collection of the annual CAUL Statistics, a process that has been managed by CAVAL for 15 years.



## Strategic Programs

CAUL's Strategic Programs for 2020 to 2022 completed at the end of the year, with most program projects being finalised or delivering significant project milestones. The following summary provides a snapshot of activity in the programs in 2022.



### Advancing Open Scholarship

Program Director: Formerly Catherine Clark

- FAIR Steering Group reconstituted itself as the Australian Open Science Network
- CAUL made submissions to relevant national consultations on open access
- The FAIR and Open Non-Traditional Research Outputs project, led by Dr Gary Pearce (RMIT) conducted extensive consultation and research to inform the development of a practice framework, with the project anticipated to be completed in mid-2023
- The Libraries and Open Publishing Case Studies, led by Tracy Creagh (QUT), developed a series of case studies about library-supported open publishing initiatives, intended to be used to support advocacy initiatives

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## Building Sustainable Leadership

Program Director: Gwenda Thomas

- The Learning from Bold Minds in Leadership project, led by Kate Sinclair (University of Adelaide) delivered a highly successful program of seven leadership events for staff at all levels across CAUL Member institutions
- The Senior Leader Development and Networking project, led by Kim Tairi (AUT) and Philip Kent (University of Sydney) delivered recommendations related to redevelopment of CAUL's professional development offering for senior leaders, networking opportunities for senior leaders, and CAUL leadership awards
  - As an outcome of this project, the Deputy University Librarians Network was formed as a successor to the DALIANZ email list
  - Four new leadership awards proposed and endorsed by the Board for implementation from 2023

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## Respecting Indigenous Knowledge

Program Director: Constance Wiebrands

- The Indigenous Knowledge Advisory Group was formed at the beginning of 2022 and delivered a paper to the Board including recommendations for how CAUL should progress work in the Indigenous knowledges and workforce space
- An Indigenous Workforce Study was approved by the Board, to commence in 2023/2024, on the advice of the Indigenous Knowledge Advisory Group
- The Program Director and Director, Strategy & Analytics built on existing relationships with ALIA and NSLA with a view to working more closely in the future
- The First Nations Collection Description Project, led by Kathleen Smeaton (UQ/CAUL) and Sara Davidsson (CAVAL) was established as a partnership between CAUL, ALIA, NSLA, CAVAL and AIATSIS

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## Enabling a Modern Curriculum

Program Director: Fiona Salisbury

- The Open Educational Resources Collective Pilot, a new national collaborative open textbook publishing initiative created as a project led by Tahnee Pearse (UniSQ), launched with 30 participating CAUL Member institutions, growing to 32 institutions later in the year
  - Pressbooks platform funded by a two-year strategic investment from CAUL USD reserves
  - Community Day and 13 Community of Practice meetings held, with approximately 800 attendees across the year
  - OER Collective Publishing Workflow Guide published
  - The inaugural DIY Open Textbook Author Grants round saw approximately \$35,000 in grants awarded to 15 open textbook projects
  - Two open textbooks published in 2022 and more than 40 in progress at the close of the year.
- The Open Educational Resources Advocacy project, led by Adrian Stagg (USQ) delivered two project outcomes in 2022:
  - The Open Educational Resources Advocacy Toolkit launched in September
  - The team developed an OER advocacy workshop that was delivered in four cities across Australia as part of the Enabling a Modern Curriculum Conference in September

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## Enabling a Modern Curriculum

Program Director: Fiona Salisbury

- The Open Educational Resources Professional Development Program project, led by Marion Slawson (Federation University Australia), delivered CAUL's first cohort-based, extended online professional development program, OER Foundations
- The Enabling a Modern Curriculum with Students as Partners project, led by Dr Mollie Dollinger from Deakin University, was completed, with two project outputs available:
  - The Students as Partners Toolkit launched in September
  - A journal article presenting findings from a survey of Australian CAUL Member institutions in 2021
- The CAUL Conference project team delivered the highly successful Enabling a Modern Curriculum Conference in September
  - The two day online conference featured more than 60 presentations including two outstanding keynotes, with more than 480 registrants spending more than 4,750 hours in conference sessions
  - Five workshops were run across five cities, with more than 180 attendees





# Knowledge Sharing and Collaboration

CAUL's Communities of Practice provide a valuable forum for Member institution staff with a shared interest or role to connect, network, and engage in peer-supported professional learning.

- In 2022, two new Communities of Practice were established:
  - The Deputy University Librarians Network was established in late 2022 as an outcome of the Senior Leader Development and Networking project, and as a successor to the DALIANZ email list
  - The Transformative Agreements Implementation Community of Practice was initiated to provide Member institution staff with a forum to discuss issues related to implementation of transformative agreements of all kinds.
- The Value & Impact Community of Practice and Digital Dexterity Champions continued to meet regularly throughout 2022 to discuss topics of relevance and progress projects.
- The Research Support Community of Practice, which functions primarily as an email list, continued throughout 2022 and a review of the group was initiated, to be finalised in 2023.
- The Content Coordinators and Statistics Contacts continued to be key groups for liaison and collaboration between CAUL and Member institutions.



# Knowledge Sharing and Collaboration

- CAUL ran a number of events focused on sharing knowledge and facilitating cross-institutional collaboration, including:
  - *Discovering more about CAUL* was held in early 2022 as an opportunity to share about CAUL's role and function
  - CAUL responded to emerging needs by creation opportunities for knowledge sharing, for example, the *Making libraries safe spaces for students* event in November, which arose as a result of the release of results from the 2021 National Student Safety Survey Report
  - Council met twice, in March and September, with the September Council meeting in Sydney being the first in person Council meeting in three years. The meeting was opened to members of the Deputy University Librarians Network
  - The Enabling a Modern Curriculum Conference, with more than 60 presentations, was an opportunity for Member institution staff to share about their work related to enabling digital teaching and learning, open educational resources, and student partnerships

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# Making university libraries safe spaces

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*“We were motivated to listen openly to what students had told us about their experiences in libraries and to look unflinchingly at the contributing factors that exposed students to safety risks.”*

*--Carmel O’Sullivan*

*Deputy Chair of CAUL*

*Chair of Finance, Risk & Audit Committee*





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## International Alliance of Research Library Associations IARLA



